



Aintree, Broadgreen and
Royal Liverpool hospitals
coming together for patients



Coming together to improve care for our patients



This booklet contains more detail about the merger proposal between Aintree University Hospital NHS Foundation Trust and Royal Liverpool and Broadgreen University Hospitals NHS Trust.

We would like to hear your views on our merger proposal.
Visit www.comingtogetherforpatientsliv.nhs.uk
or call 0151 529 6642.

What is happening?

Just a few miles apart, Aintree University Hospital, the Royal Liverpool University Hospital, Broadgreen Hospital and the Liverpool University Dental Hospital have a history of successful partnership working.

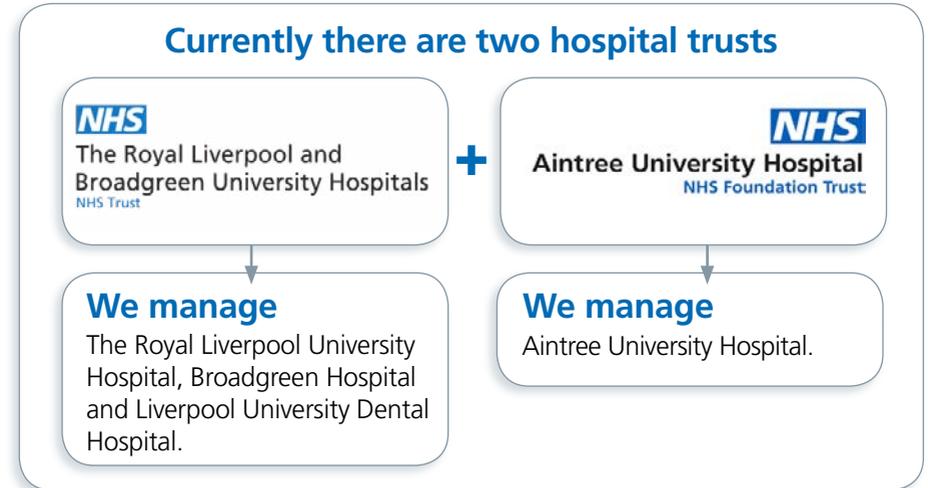
By working together, we have identified additional ways to improve the quality of services.

At the moment care is not spread equally across the trusts. To ensure that all patients have access to the very best care, wherever they live or are treated, doctors, nurses and health professionals from both trusts think they should work together in single teams.

We have a proposal to join up our separate teams and for them to work together across our hospitals. We also want to bring together health and research to improve patient care.

By maximising the benefits of research, we can give our patients access to cutting edge technologies and treatments and also attract and retain the best staff.

“ We believe the most effective way of achieving this would be for the trusts to merge. ”



After merger, there would be one trust, responsible for the management of all these hospitals. The proposed name for the new Trust is **Liverpool University Hospitals NHS Foundation Trust**.



All the hospitals will keep their existing names, as will our other clinics.

Once merged, which we hope could happen by **Autumn 2019**, it would make the complex task of bringing teams and services together much easier.



“ Between 7 May 2019 and 14 June 2019 we’re holding a series of engagement sessions for members, patients, the public and partners.

This will be an opportunity to hear more about our merger proposal and what our trusts could achieve for patients by working together.

You can also share your views on how we improve the services we have and make them work better for our patients.

The information we gather will be used to inform how we improve our services in the future.”

Why do we want to merge?

Our trusts view the merger as providing opportunities to improve care for patients, particularly at a time when the NHS faces a number of challenges, including:

Meeting increasing demand for services and managing the need for complex healthcare

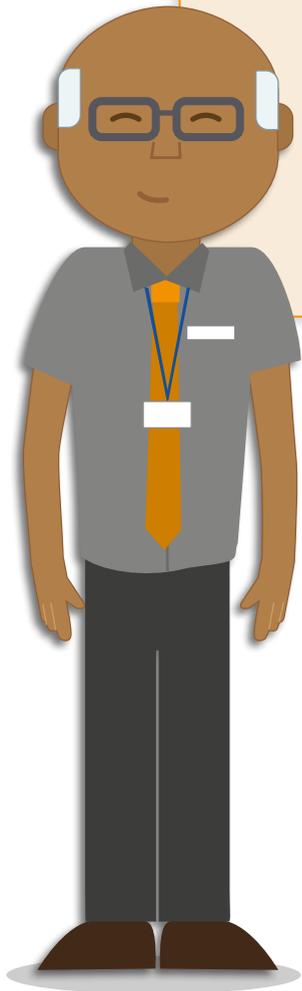
Doctors, nurses and health professionals across both trusts have been working increasingly closer, as patients often have multiple health needs that require care by specialist services. However, being two separate organisations can mean there are issues with the timeliness of sharing patient information or transferring care from one trust to the other.

Ensuring all patients have access to the right services when they need them

Our services have evolved over time, largely independently to the development of services at the other trusts and at times in competition with each other. There are currently more than 20 services duplicated across the hospitals.

There are differences in how these services are delivered and the range of services available. This means patients do not always have access to the same level of care or the same specialist services.

This also creates challenges as all hospitals need to make sure they have the right number of doctors, nurses and health professionals with the right skills, to provide high quality, safe care. This becomes difficult when local trusts are competing to attract the same staff and is made worse by national shortages in some professions.



“ Working together would be an opportunity to find better and more consistent ways of dealing with demand, both now and in the future.

It would stop patients receiving different levels of care depending on which hospital they are treated at and would provide fairer access to specialist staff. ”

Meeting standards set for quality care

All services have standards that are set to ensure they deliver quality care. Clinical standards, set by the Royal Colleges and the NHS nationally, mean many highly specialist services are often only available in one hospital in a region.

This is because all the evidence tells us that highly complex and specialist procedures are more successful when teams are performing them more often. This can only be achieved by having specialist centres that provide services to a wider group of patients.

Unless we come together, there is a real risk that we will lose specialist services to areas that have already brought teams and services together and can meet required standards.

Delivering services that are value for money

At the moment, the same services are run by two separate hospital trusts in the city. This means there is duplication, which creates unnecessary waste and delays to care.

The NHS needs to make sure services are efficient, if it is to protect them for the future. By making our trusts efficient we can ensure the money we have is spent in the best possible way.

Despite the passion, commitment and hard work of our staff, these challenges cannot be solved by individual trusts. We want to look for a solution that will improve what we can offer patients and enable us to deliver high quality care for our patients.

“ It makes sense for us to explore ways to work together, and differently, to improve the quality of care we offer. ”

What are the expected benefits of the merger?

We have listened to and acted upon what local people have to say at each step of our journey to improving care.

This has been through ongoing discussions over the last three years, either as part of the Healthy Liverpool Programme, One Liverpool and the Shaping Sefton plans, or insights gathered from local communities and feedback from patients regarding their experiences of care.

People have told us they recognise the challenges facing our services and the differences in how we provide care. They also told us they want to be offered the same, high standard of treatment regardless of where treatment takes place, and they want to be seen by the right staff who are experts in the treatment and management of their condition.

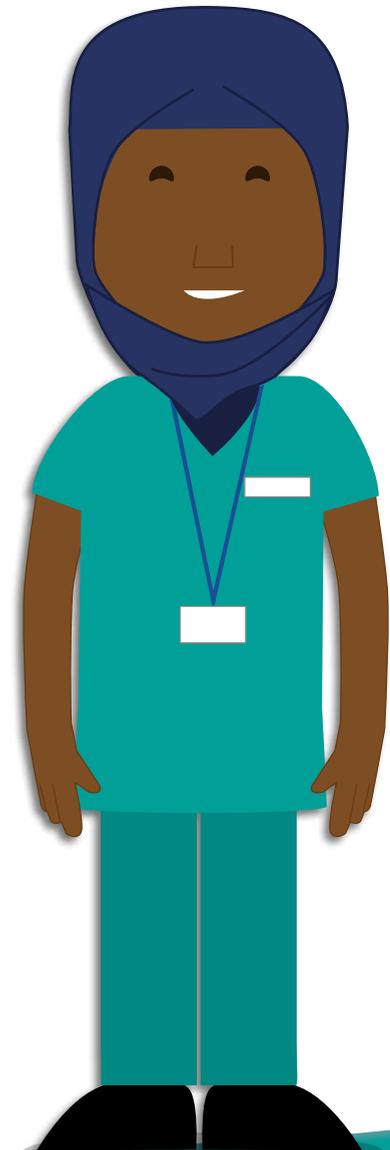
The concept of single teams working across the city for the benefit of all patients was well received, as was our approach to separating unplanned and planned care, where possible, to better manage demand. We were asked to improve psychological support to patients and consider their mental health, not just physical health.

This feedback has helped shape how we are approaching bringing teams together and the improvements which we will aim to make.

Our aim is to:

- Improve clinical quality so patients have the best results from their care
- Deliver consistently good care, seven days a week
- Ensure patients' experience of care is excellent
- Enable patients to access more clinical trials
- Reduce duplication of healthcare services
- Attract the best staff.

All of the above will support the way our hospital services are delivered to be clinically and financially sustainable.



**For example -
Changing the way we offer home dialysis**

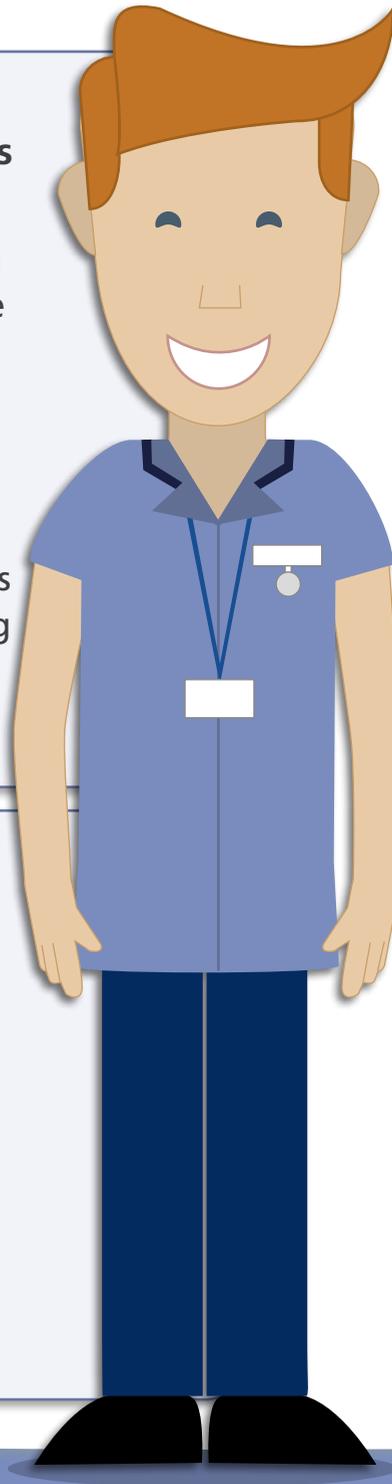
“ We can provide the service to more patients at home. Rather than dialysing three times a week in hospital or a community clinic, more patients will have the choice of daily home dialysis.

This provides better results for patients and is shown to significantly improve a person's quality of life. Dialysis often restricts people's lives 'outside' of their condition. By changing the way we work, patients will be able to have dialysis that fits around their lives. ”

**For example -
Providing equity of access**

“ All emergency surgery patients across both trusts will receive the same treatment plans. The plans are based on the current model at Aintree University Hospital.

It will mean that around 1,500 patients waiting for general surgery at the Royal Liverpool University Hospital could spend 1,700 fewer days in hospital. ”



Why merge to get these benefits?

The closer the partnership, the fewer barriers we will have in creating single services across the city. We are already working together in some areas, and can see further areas for development.

The merger is key to delivering the benefits we have identified, as neither hospital can deliver the full range of benefits alone. This is because the clinical expertise and resource to deliver the benefits can only be achieved through collaboration or changing how services operate.

In reality this can only be achieved by a merger as it will remove the individual organisational barriers.

When will a decision on the merger proposal be made?

We believe merging the two organisations is the right thing for patients and we are making the case for this.

Much of the decision making timeline is outside our control as NHS Improvement, the hospital regulators, must assess the proposal, but we expect to have a decision by **Autumn 2019**.



What do we want your views on?

“ We are committed to a collaborative approach to shaping the future of our health services as set out in One Liverpool and Shaping Sefton.

We want to check, that based on our patient’s views and feedback we are making the most of the opportunity that a merger will bring. ”

How you can share your views

There are lots of ways to get involved and share your views, including:

Attend a public meeting:

| Date | Time | Venue |
|--------------|-------------------|--|
| 10 May 2019 | 10.00am – 12.30pm | The Accelerator Building, Prescot Street, Liverpool L7 8XP |
| 14 May 2019 | 1.00pm – 3.30pm | Quaker Meeting House, 22 School Lane, Liverpool, L1 3BT |
| 17 May 2019 | 10.00am – 12.30pm | Bootle Cricket Club, Wadham Road, Bootle, L20 2DD |
| 12 June 2019 | 6.00pm – 8.30pm | The Boardroom, Aintree Lodge, Lower Lane, Liverpool, L9 7AL |
| 13 June 2019 | 10.00am – 12.30pm | The Old Schoolhouse, St.Johns Road, Huyton, Liverpool, L36 0UX |

More dates and venues to be announced soon on the website.

Collect a survey from main reception or from an outpatient clinic at any of our hospitals.

Invite us to attend your community group or meeting to talk about our merger proposal.

Volunteer to become a patient representative supporting change across our clinical services.

Become a member of either trust.

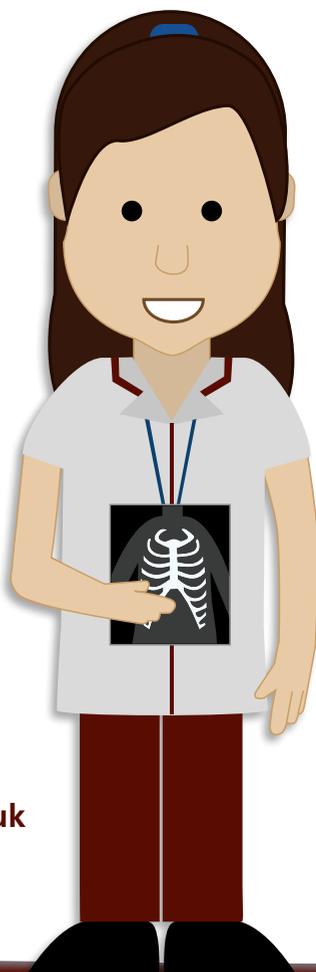
By becoming a member you will receive the latest updates on trust activities, you will be invited to share your views on services and have the option to stand for election to the Council of Governors, working closely with the Board of Directors.

To become a member of **Aintree University Hospital** visit: <http://bit.ly/AUHmember>

To become a member of **Royal Liverpool and Broadgreen University Hospitals** visit <http://bit.ly/rlbmember>

Visit the website for the latest information about the merger proposal. Find out where your nearest public meeting will be held, book onto a public meeting or complete the survey online:

www.comingtogetherforpatientsliv.nhs.uk



For a paper version of the survey or to request any of the information in an alternative format call **0151 529 6642** or email tip@aintree.nhs.uk

| | |
|-------------|---|
| Arabic | الترجمة متوفرة عند الطلب. |
| Bulgarian | При поискане можем да ви предоставим превод. |
| Chinese (S) | 若有需要时可应要求翻译成中文。 |
| Chinese (T) | 若有需要時可應要求翻譯成中文。 |
| Czech | Překlad je k dispozici na požádání. |
| Farsi | ترجمه این متن در دسترس است. |
| Hungarian | Erre vonatkozó kérés esetén fordítást tudunk biztosítani. |
| Kurdish | وهرگیران بهر دهسته لهکاتی پیویستیدا. |
| Polish | Tłumaczenie dostępne na życzenie. |
| Punjabi | ਅਨੁਵਾਦ ਬੇਨਤੀ 'ਤੇ ਉਪਲਬਧ। |
| Romanian | Traducere disponibilă la cerere. |
| Somali | Marka la codsado baa la heli karaa isaga oo turjuman. |
| Urdu | درخواست کرنے پر ترجمہ دستیاب ہے۔ |

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